

Some Facts



1975 : Founded in Ankara



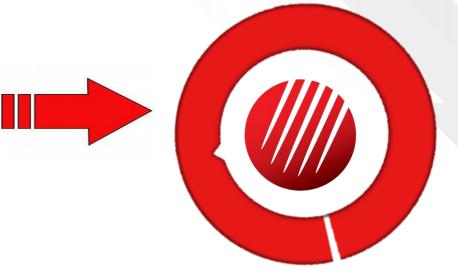
2018 : Got investment banking license



2019 : Relocated to Istanbul from Ankara

Shareholder Structure

99,08%
Turkish Ministry of Treasury and Finance



0,92% Listed on BIST since 1991

Member of





Owned by Turkish

Ministry of Treasury

and Finance







TKYB History

- Established as the State Industry and Laborer Investment Bank (DESİYAB) in 1975
- The Bank's charter act was enacted

1990s

The Bank's IPO in 1991 was realized

- The Bank focused on expanding its relations and cooperation with development finance institutions
- Loans were obtained from DFIs & extended as financing support for country's development

2010s



- The bank was renamed in 1988 as Development Bank of Turkey (TKB) (Intermediary role for allocation of government subsidizied loans to manufacturing and tourism sectors)
- The Tourism Bank was merged with TKB in 1989 (The first financial institution supporting the tourism sector and the first Tourism Credit)

 The bank's total assets exceeded US\$ 1 billion

2000s

- The Bank was restructured and renamed as The Development & Invesment Bank of Turkey
- Head Office was relocated from Ankara to Istanbul
- The Bank's capital was supported to reach TRY 850 million
- First Asset Backed Securities was issued in the domestic market
- "Climate Friendly Institution" certificate was obtained
- One of the Founding Signatories of UNEP FI Principles for Responsible Banking



2018-...

Vision, Mission & Values

Our Vision

To always stand by our customers who invest in sustainable development

Our Mission

To contribute to the structural transformation and fair capital distribution in our country in accordance with sustainable development priorities by meeting the financial and advisory needs of investing customers; to add value to employees and all other stakeholders with its dynamic, innovative, environmentally and socially responsive banking approach

Our Values



COMMITMENT TO SUSTAINABLE DEVELOPMENT



BEING RELIABLE



BEING A SOLUTION PROVIDER



VALUING ITS EMPLOYEES & STAKEHOLDERS



BEING INNOVATIVE



TKYB Credit Rating

(Fitch Ratings 2019)

	RATING
FOREIGN CURRENCY	
Long Term	BB-
Short Term	В
LOCAL CURRENCY	
Long Term	BB-
Short Term	В
NATIONAL	
Long Term	AAA (TUR)
Support Rating	3
Support Rating Floor	BB-



Our Ranking in the Turkish Banking System (As of 2019Q3)

		Year of	
#	Bank	Establishment	Total Assets
1	Türkiye Cumhuriyeti Ziraat Bankası A.Ş.	1863	618.228
	Türkiye Halk Bankası A.Ş.	1938	443.499
3	Türkiye İş Bankası A.Ş.	1924	434.745
4	Türkiye Vakıflar Bankası T.A.O.	1954	386.845
5	Türkiye Garanti Bankası A.Ş.	1946	374.335
	Yapı ve Kredi Bankası A.Ş.	1944	373.283
	Akbank T.A.Ş.	1948	351.448
8	QNB Finansbank A.Ş.	1987	174.192
9	Türk Eximbank	1987	157.546
10	Denizbank A.Ş.	1997	148.280
11	Türk Ekonomi Bankası A.Ş.	1927	102.451
12	ING Bank A.Ş.	1984	56.716
13	Türkiye Sınai Kalkınma Bankası A.Ş.	1950	40.273
14	İller Bankası A.Ş.	1933	35.087
15	HSBC Bank A.Ş.	1990	33.069
16	Odea Bank A.Ş.	2011	31.742
17	Şekerbank T.A.Ş.	1953	29.745
18	Alternatifbank A.Ş.	1991	28.182
19	Fibabanka A.Ş.	1984	21.545
20	Burgan Bank A.Ş.	1991	18.697
21	Türkiye Kalkınma ve Yatırım Bankası A.Ş.	1975	18.469
22	ICBC Turkey Bank A.Ş.	1986	17.168
23	Anadolubank A.Ş.	1996	16.366
24	Aktif Yatırım Bankası A.Ş.	1998	16.165
25	İstanbul Takas ve Saklama Bankası A.Ş.	1995	14.878
26	MUFG Bank Turkey A.Ş.	2012	13.590
27	Intesa Sanpaolo S.p.A.	2013	12.941
	Citibank A.Ş.	1981	12.498
29	Arap Türk Bankası A.Ş.	1977	4.600
30	Deutsche Bank A.Ş.	1988	3.779
31	Turkland Bank A.Ş.	1991	3.769
	Birleşik Fon Bankası A.Ş.	1958	3.419
	Nurol Yatırım Bankası A.Ş.	1998	3.143
	Bank of China Turkey A.Ş.	2017	1.742
	Rabobank A.Ş.	2013	1.670
	Pasha Yatırım Bankası A.Ş.	1987	1.605
	Turkish Bank A.Ş.	1981	1.257
	Bank Mellat	1984	1.009
	BankPozitif Kredi ve Kalkınma Bankası A.Ş.	1998	893
	JPMorgan Chase Bank N.A.	1984	749
	Merrill Lynch Yatırım Bank A.Ş.	1992	567
	GSD Yatırım Bankası A.Ş.	1998	302
	Habib Bank Limited	1982	242
	Diler Yatırım Bankası A.Ş.	1998	175
	Société Générale (SA)	1989	155
	Standard Chartered Yatırım Bankası Türk A.Ş.	1990	103
47	Adabank A.Ş.	1984	60



TKYB is 21st among all banks



#	Ownership	Bank	Total Assets
1		Türk Eximbank	157.546
2	•	Türkiye Sınai Kalkınma Bankası A.Ş.	40.273
3		İller Bankası A.Ş.	35.087
4		Türkiye Kalkınma ve Yatırım Bankası A.Ş.	18.469
5	•	Aktif Yatırım Bankası A.Ş.	16.165
6	•	İstanbul Takas ve Saklama Bankası A.Ş.	14.878
7	•	Nurol Yatırım Bankası A.Ş.	3.143
8	•	Pasha Yatırım Bankası A.Ş.	1.605
9	•	BankPozitif Kredi ve Kalkınma Bankası A.Ş.	893
10	•	Merrill Lynch Yatırım Bank A.Ş.	567
11	•	GSD Yatırım Bankası A.Ş.	302
12	•	Diler Yatırım Bankası A.Ş.	175
13	>	Standard Chartered Yatırım Bankası Türk A.Ş.	103

State ow ned Development &	Public&Privately ow ned	Foreign ow ned Development &
Investment Banks	Development &Investment Banks	Investment Banks



Financial Highlights

	2017 mn TRY	2018 mn TRY	2019Q3 mn TRY	2019Q3 mn USD	
Total Assets	8,983	15,715	18,469	3,218	
Loans	6,929	13,642	14,676	2,557	
Funds Borrowed	7,585	13,589	14,715	2,564	
Shareholder's Equity	1,256	1,417	2,259	393	
Net Profit	128	160	360	63	

500 350 850mn TL

*350mn TL capital injection in 2019 fully paid in cash



Key Indicators

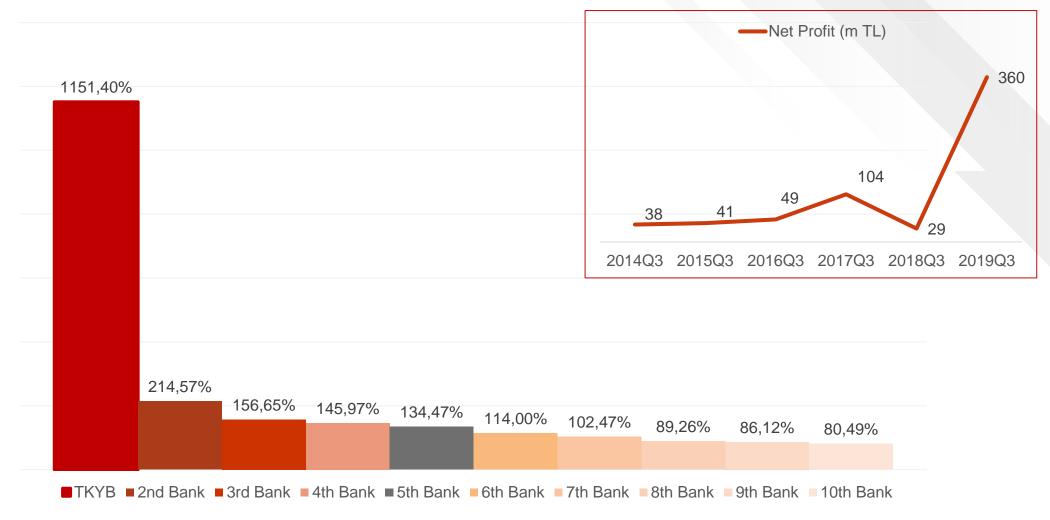
	2017	2018	2019Q3
Total Loans/Assets	77,13%	86,81%	79,45%
Equity/Assets	13,98%	9,02%	12,22%
ROA	1,64%	1,27%	1,94%
ROE	11,03%	12,40%	15,90%
CAR	16,73%	14,18%	22,36%
NIM	3,16%	2,94%	4,17%
NPL	1,76%	0,90%	0,81%



% Change	2018Q3 to 2019Q3			
TOTAL ASSETS	13%			
LOANS (NET)	3%			
EQUITY	74%			
NET PROFIT	1153%			
NPL	-5%			



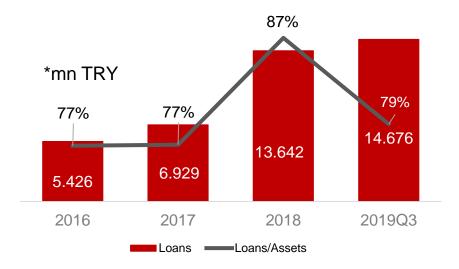
Profit Growth



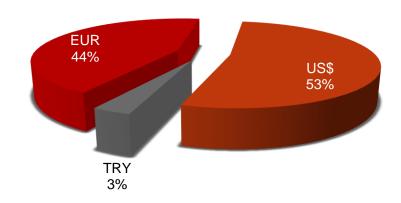
^{* 10} banks in terms of Net Profit increase (%) for 2018Q3 - 2019Q3 period



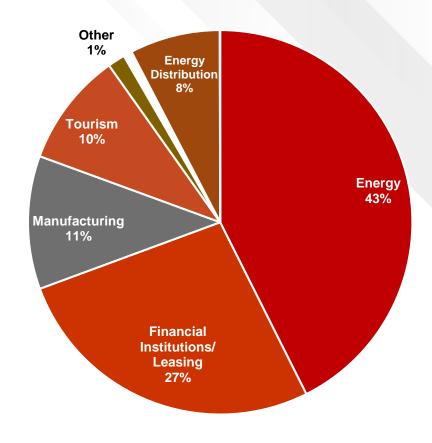
Loan Portfolio



Currency Distribution of Loans



Sectoral Distribution of Loans



*Excluding loans given to state owned financial institutions for APEX lending, loans are extended only to the privately owned companies



Funding Sources and Purposes (As of Sept'19)

US\$ 2.670 mn in total









US\$ 1.388mn



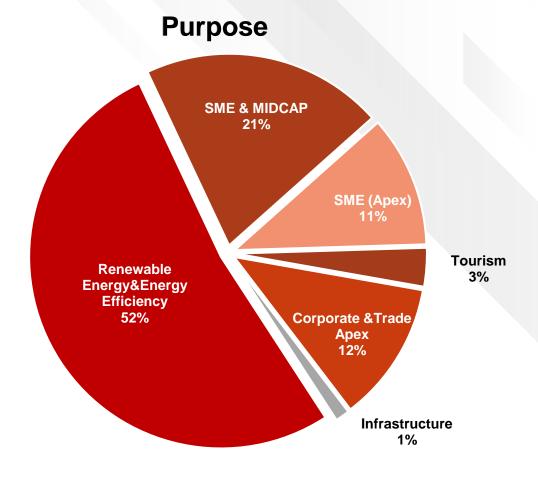








EUR 1.165mn

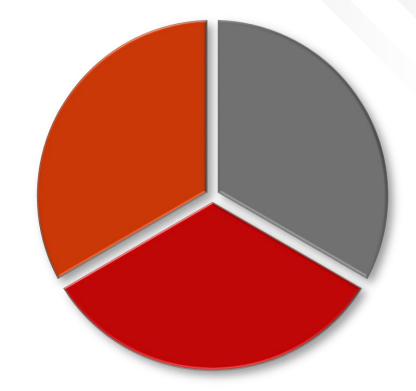




What We Mainly Focus On

Project Finance and Corporate Loans

- Industrial Investments
- Renewable Energy Investments
- Energy & Resource Efficiency
- Environmental Investments
- Tourism Investments
- Education and Health Investments
- Wholesale Banking (APEX)



Investment Banking Activities

- Capital Markets Advisory
- Financial Advisory
- Debt Restructuring Advisory
- M&A

Turkey Development Fund

 Support development of tech-focused startup ecosystem and growth-oriented industries with Private Equity and Venture Capital Investments



Turkey Development Fund



Turkey Development Fund, and its sub-funds, aims at playing a major role in sustainable growth of Turkey by supporting strategically important sectors whilst boosting development of the start-up ecosystem through investing in new generation start-ups



TDF supports development of the country with direct/indirect investments made through its funds managed by investment professionals with significant market experience and works toward more efficient utilization of the public funds in line with global benchmarks and best practices

Current Investments



EUR 10mn invested to Turkey's first fund of funds structure (10 funds, 74 Companies, 10% Net IRR)





EUR 3mn commitment to 212 VC Fund (212 Regional Fund II)



Planned Funds

	ea of erest	Investment Fund	Investment Strategy	Investment Focus			
	nture	Technology and Innovation Fund	Direct investments: Co-investing with VCs	Technology centric, high growth bearing new generation startups			
	Capital (VC)		Fund of Funds (FoF): Investing in VCs	Venture capital funds with proven investment strategies and successful track records			
	Private Equity (PE)	1109.01.00	Growth Equity: Growth-oriented investments in prioritized strategic sectors for development	SMEs/Mid-cap companies • Manufacturing, professional			
			Regional Support: Prioritized sectors with regional development and job creation angle	services, IT, pharma/healthcare, consumer goods			



Strong Risk Management

- As of the beginning of 2019, provision figures have been calculated in accordance with IFRS 9.
- Due to capital inflows and increases in subordinated loans, the Bank's CAR increased from 12.79 percent in September 2018 to 22.36 percent in September 2019.
- The NPL / Total Loans ratio decreased to 0.81% in 2019Q3 from 0,86% in 2018Q2 and 0.90% in 2018.
- With a liquidity ratio of 252,5% for a maturity of up to 12 months and 349,3% for a maturity of up to 3 months in 2019 Q3, TKYB is one of the best positioned bank in terms of liquidity risk in the Turkish Banking System.
- Our Bank does not carry currency risk. As of September 2019, the ratio of the foreign currency risk ratio (Foreign currency net general position / capital base) reported to the BRSA as 1,82% whose legal limits are set at +/- 20%. +





Environmental Policy

We Became One of the Founding Signatories of UNEP FI Principles for Responsible Banking

We are committed to reducing negative environmental impact, resource utilization and waste production by our activities while increasing positive environmental impacts; to continuously improving our system, complying with applicable legal requirements where transferring the environmental awareness to our stakeholders





PRINCIPLES FOR RESPONSIBLE BANKING





Impact









Clients & customers Stakeholders

Governance & Transparency & target setting accountability



Professional Management Team



İbrahim Halil Öztop
CEO & Board Member

Executive Vice Presidents



Zekai Işıldar HR & Operations



Satı Balcı Financial Analysis & Engineering



Ufuk Bala Yücel Loans & Legal Affairs



Seçil Kızılkaya Yıldız Investment Banking



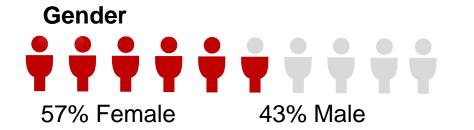
Özgür Maraş Corporate Banking, IT& Financial Affairs

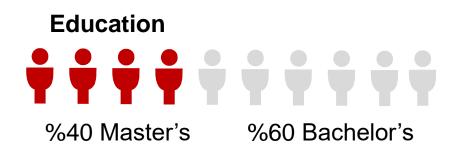


Özlem Cinemre Treasury & FI



Average
Experience
29 Years

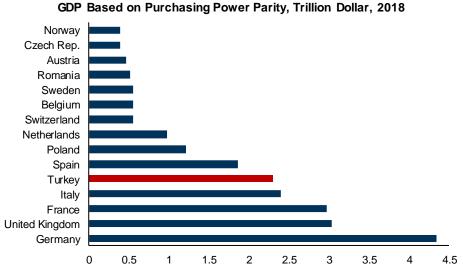


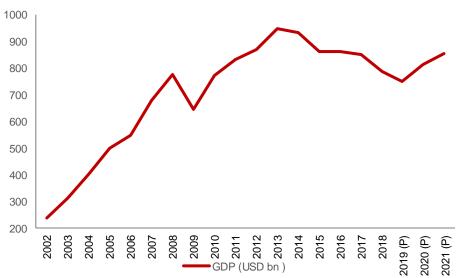


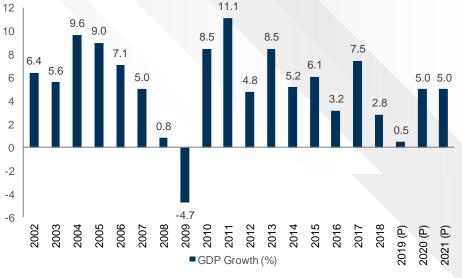


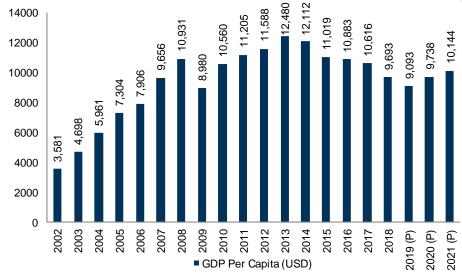
TURKEY AT A GLANCE

Turkey is One of the Biggest Economy in Europe



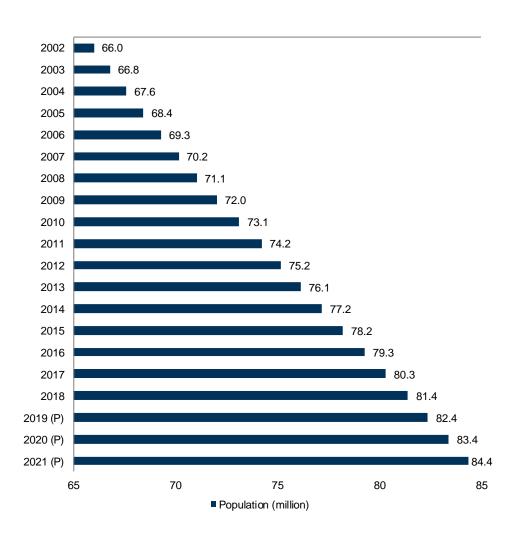


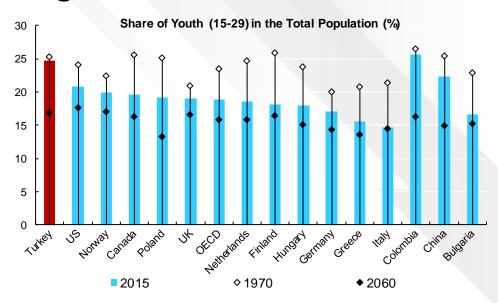




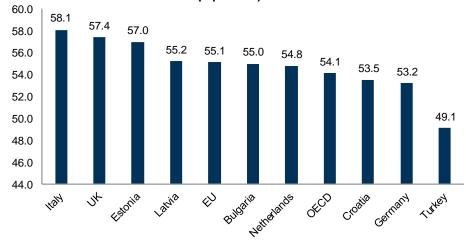


Favorable Demographics is One of the Key Strengths



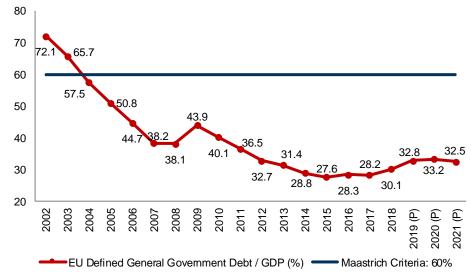


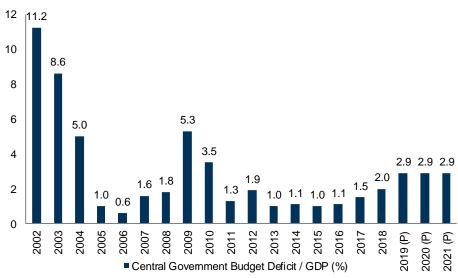
Age Dependency Ratio By Countries (% of working age population) - 2018

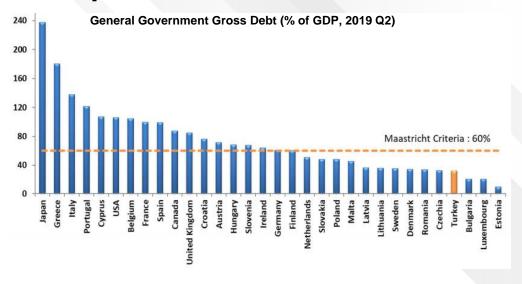




Public Debt Has Diminished Thanks to Fiscal Discipline



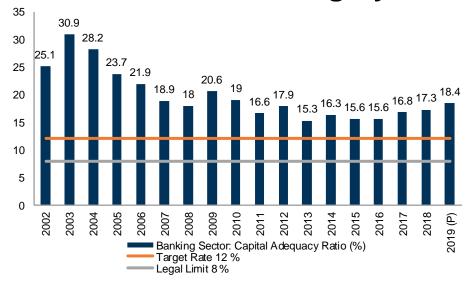




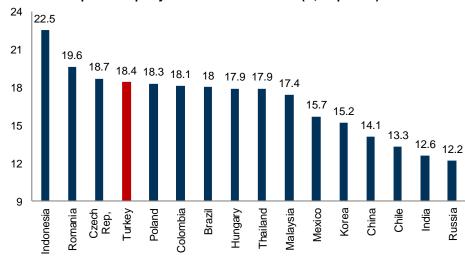
	General Government Gross Debt (% of GDP)								
	2011	2012	2013	2014	2015	2016	2017	2018	2019 Q2
EU (28 Countries)	81.6	84.0	85.8	86.6	84.6	83.4	81.7	80.0	80.5
Euro Area (EU-19)	86.9	89.9	91.8	92.0	90.1	89.2	87.1	85.1	86.4
Greece	172.1	159.6	177.4	178.9	175.9	178.5	176.2	181.1	180.2
Italy	116.5	123.4	129.0	131.8	131.6	131.4	131.4	132.2	138.0
Portugal	111.4	126.2	129.0	130.6	128.8	129.2	124.8	121.5	121.2
Belgium	102.6	104.3	105.5	107.5	106.4	106.1	103.4	102.0	104.7
France	87.8	90.6	93.4	94.9	95.6	98.0	98.4	98.4	99.6
Spain	69.5	85.7	95.5	100.4	99.3	99.0	98.1	97.1	98.9
United Kingdom	80.8	84.1	85.2	87.0	87.9	87.9	87.1	86.8	85.0
Austria	82.4	81.9	81.3	84.0	84.7	83.0	78.2	73.8	71.8
Hungary	80.5	78.4	77.2	76.7	76.7	76.0	73.4	70.8	68.2
Germany	79.4	80.7	78.2	75.3	71.6	68.5	64.5	60.9	61.2
Netherlands	61.7	66.2	67.7	67.9	64.6	61.9	57.0	52.4	50.9
Turkey	36.5	32.7	31.4	28.8	27.6	28.3	28.2	30.1	32.2

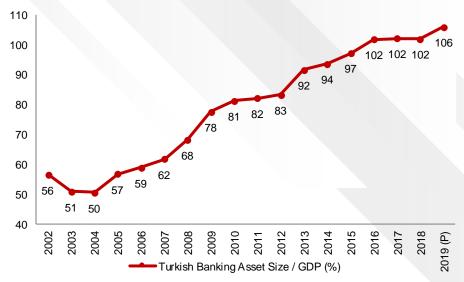


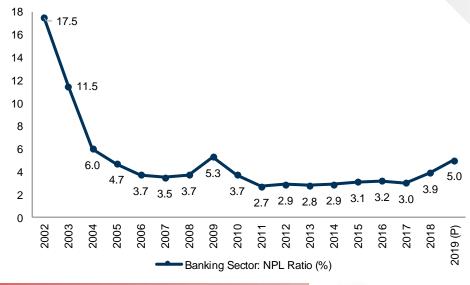
Sound and Solid Banking System with a Significant Potential for Growth



Capital Adequacy Ratio in Selected EM's (%, Sep 2019)





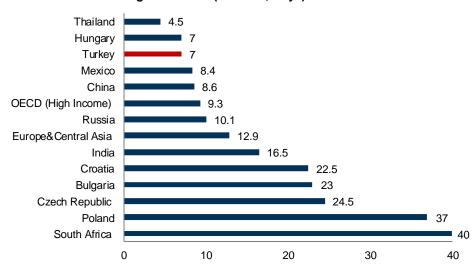




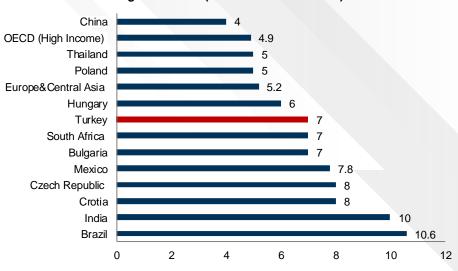
Continuously Improving Investment Environment



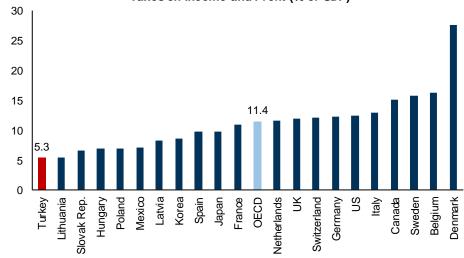
Starting a Business (Duration, Days)



Starting a Business (Number of Procedures)

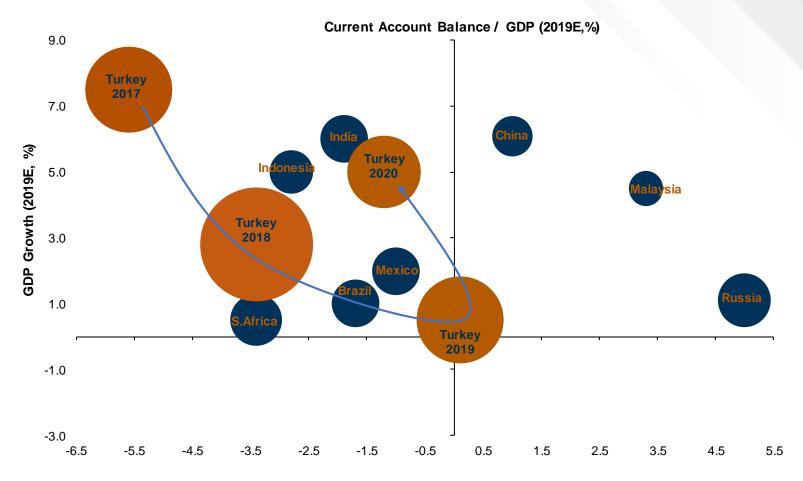


Taxes on Income and Profit (% of GDP)





Strong Recovery is Expected in 2020 Following the Rebalancing



Size of the bubble is proportional to the 2019 estimated Inflation



Disclaimer Statement

Türkiye Kalkınma ve Yatırım Bankası A.Ş. (the "TKYB") has prepared this presentation document (the "Document") thereto for the sole purposes of providing information which include forward looking projections and statements relating to the TKYB (the "Information"). No representation or warranty is made by TKYB for the accuracy or completeness of the Information contained herein. The Information is subject to change without any notice. Neither the Document nor the Information can construe any investment advise, or an offer to buy or sell TKYB shares. This Document and/or the Information cannot be copied, disclosed or distributed to any person other than the person to whom the Document and/or Information delivered or sent by TKYB or who required a copy of the same from the TKYB. TKYB expressly disclaims any and all liability for any statements including any forward looking projections and statements, expressed, implied, contained herein, or for any omissions from Information or any other written or oral communication transmitted or made available.

